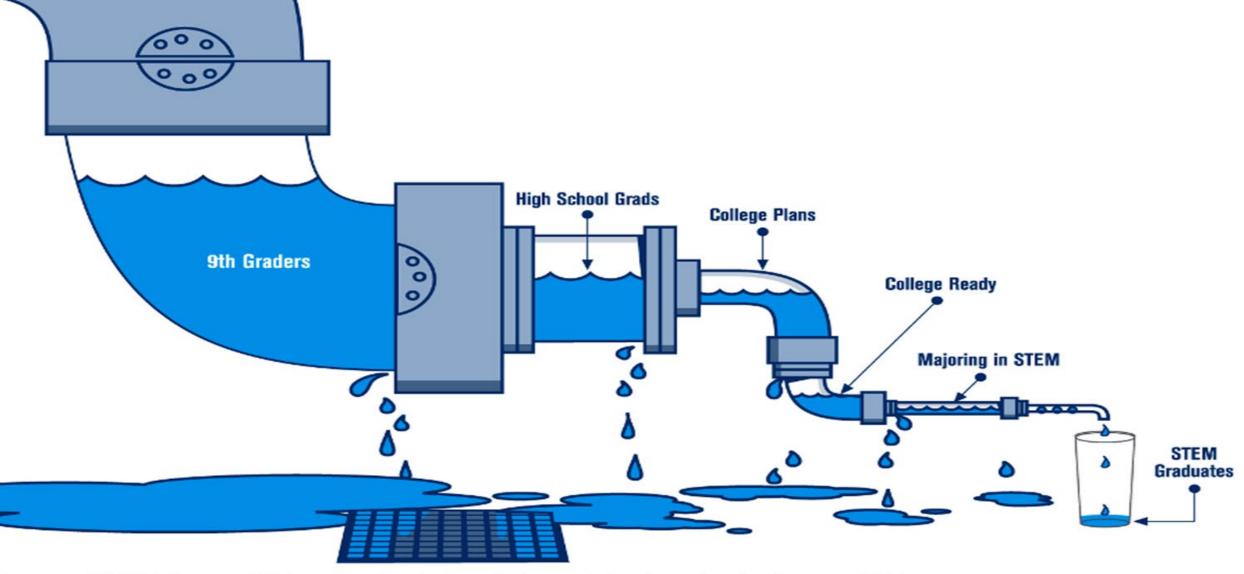


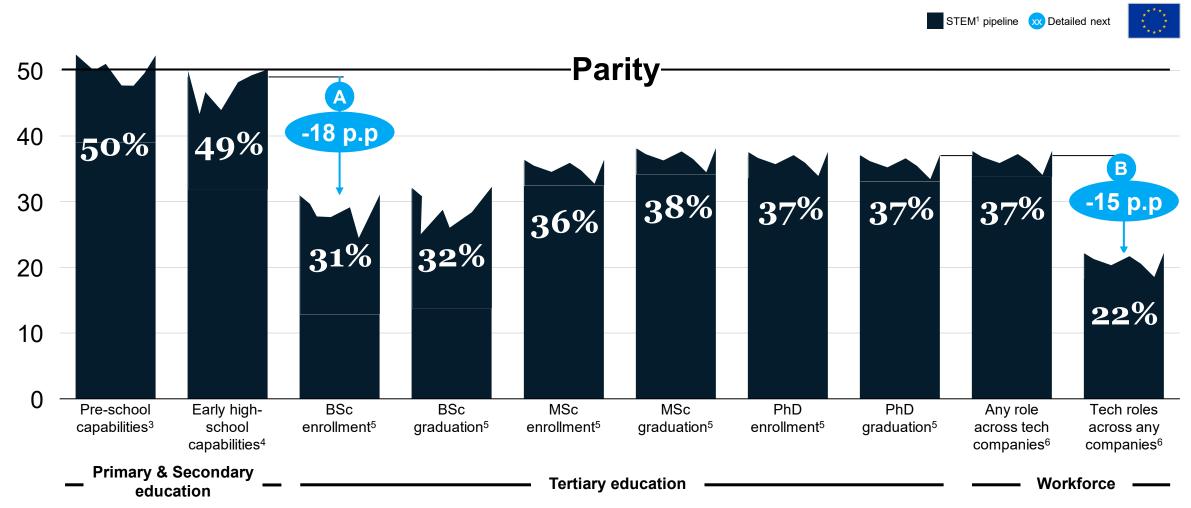
It's the pipeline, stupid!



Source: NCES Digest of Education Statistics; Science & Engineering Indicators 2008

Today we see 2 significant drop-off points for women in European tech: At the end of secondary education, and at workforce entrance

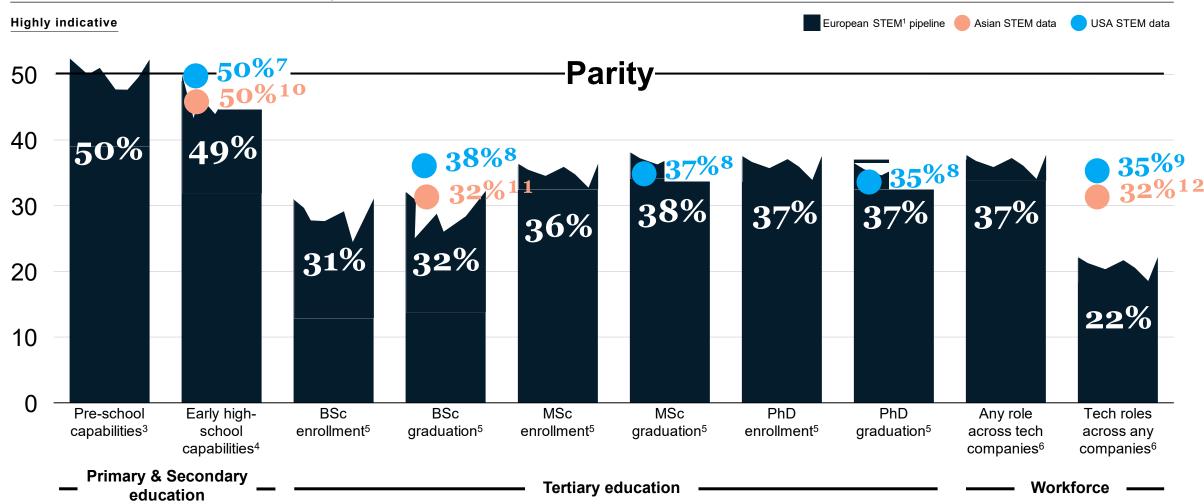
European² average, in % of total pool



1.Defined as total across Natural Sciences, Mathematics, Statistics, ICT, Engineering, Manufacturing, and Construction; 2.Defined as EU-27 countries; 3.Calculated through average TIMSS Grade 4 test scores across Science and Math for EU27 participants, IEA TIMSS test scores 2019; 4.Calculated through average PISA/TIMSS Grade 8 test scores across Science and Math for EU27 participants, OECD Program for International Student Assessment (PISA), 2019; 5.Eurostat data on students enrolled in tertiary education for EU-27 countries, 2020; 6.McKinsey and Eightfold.ai research on state of European tech which draws on proprietary Eightfold.ai data source on +60Mio European workforce profiles, 2022

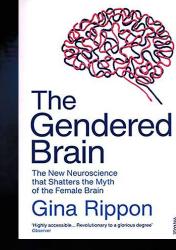
Compared to Asia and US, we see similar numbers in the education pipeline but higher numbers at workforce entrance

European², US and Asian¹³ average, in % of total pool



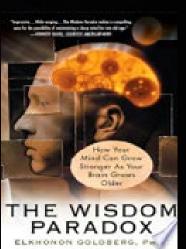
^{1.-6} please see previous slide; 7. Percentage of public and private high school graduates who took selected STEM courses in high school 2019, National Center for Educational Statistics, (2022, Table 225.46); 8. Number of STEM degrees/certificates conferred by postsecondary institutions, by level of degree/certificate and sex of student: 2020–21, National Center for Educational Statistics, (2023, Table 318.45); 9. The STEM Workforce 2021, National Center for Science and Engineering Statistics, 2022; 10. Engineering Access to STEM Education and Careers in South Asia, World Bank (2023); 11. Women in STEM in ASEAN, USAID (2020); 12. Busting Myths and Building New Narratives: Closing Southeast Asia's Inclusion Gap in Emerging Tech, Tony Blair Institute for Global Change, 2022; 13. Differing Asian countries due to the availability of public data, please see each footnote for the included countries

Brains reflect the lives they have lived



"A blueprint to optimize your brain and improve the rest of your file."

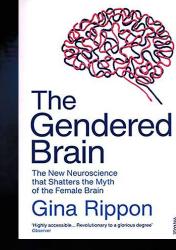
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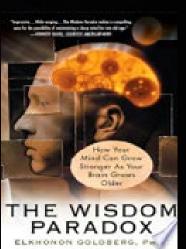


Brains reflect the lives they have lived

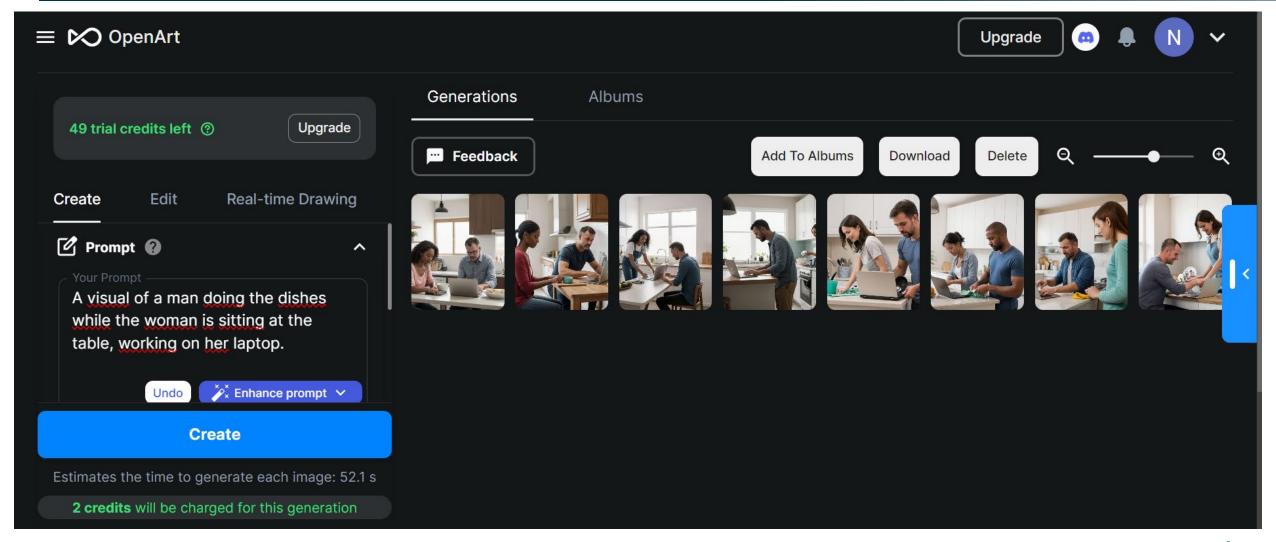


"A blueprint to optimize your brain and improve the rest of your file."

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Our gendered selves ...







Unconscious bias

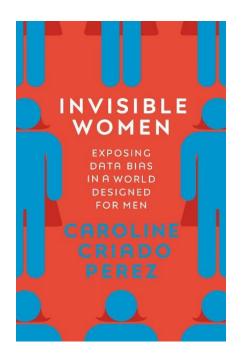
"Al's gender & ethnicity problem:

If the developer demographic does not diversify, and if bias is not sufficiently addressed in datasets,

Al stands to exacerbate inequality and social injustice on a global scale."







"When your big data is corrupted by **big silences**, the truths you get are half-truths, at best. And often, for women, they aren't true at all."

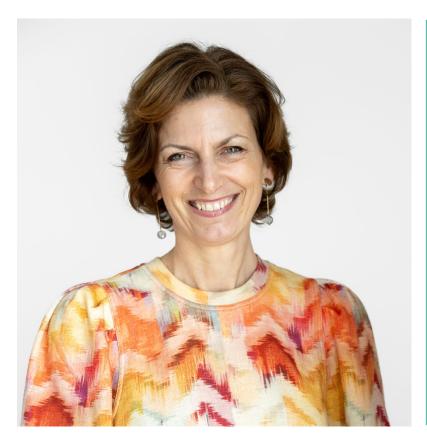
"When we are designing a world that is meant to work for everyone, we need women in the room."

Source: Leverhulme Centre for the Future of Intelligence - http://lcfi.ac.uk/projects/ai-narratives-and-justice/decolonising-ai/ (Right) Invisible Women, Caroling Criado Perez (Left)





Start here ...



"You are not the norm!"

Elke Jeurissen Inclusive Leadership Expert

Photographer Inge Wachtelaer



You can't be what you can't see



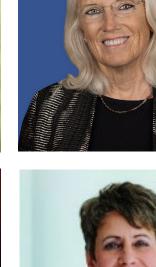


















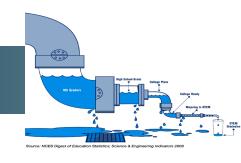


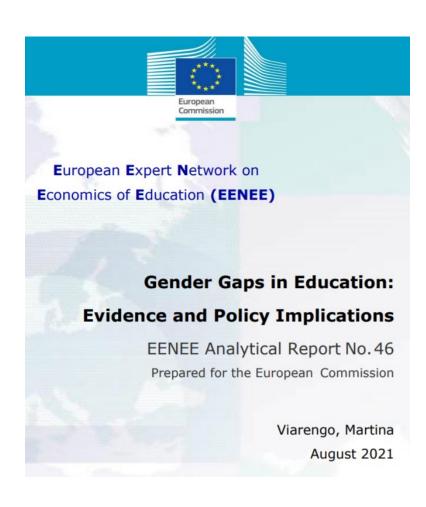




Etc.

Showcase diverse inspiring role models





"The exposure to women with successful professional and personal experience in STEM fields is associated with increases in girls' self-reported mathematics enjoyment, the importance they attach to maths and their beliefs that they can be successful in STEM fields, and thus raises their likelihood of choosing a STEM career"

Enough Leaning In. Let's Tell Men to Lean Out.

NY Times October 10th, 2019 By Ruth Whippman



Diversity ≠ Inclusion

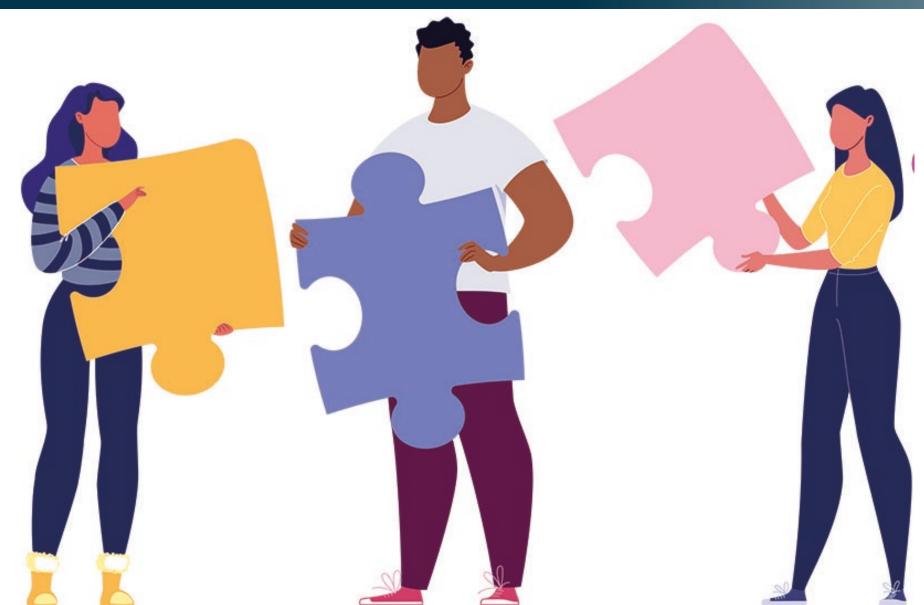


"Diversity
is being invited to the party.
Inclusion
is being asked to dance."

Verna Myers, D&I Expert



(Fe)male allyship & sponsorship



Adjusting perspectives



Cost

The people who are crazy enough to think they can change the world are the ones who do.

Steve Jobs www.thequotes.in